

Kiwanis

International

PROPOSED AMENDMENTS AND RESOLUTIONS



KIWANIS INTERNATIONAL
92nd Annual Convention ✦ July 3-7, 2007





May 2007

To All Kiwanis Clubs:

The enclosed proposed amendments to the Kiwanis International Bylaws, as well as one proposed resolution, will be presented for action at the 92nd Annual International Convention in San Antonio, Texas, USA.

These proposals are being sent to the secretary of each chartered club in accordance with the provisions of the International Bylaws. Voting on amendments and resolutions will take place at the international convention on July 4 and 5, 2007.

The present provisions of each Article and Section are shown.

- Text to be added by the amendment is underlined (example: each club shall)
- Text to be deleted by the amendment is lined out (example: ~~each club shall~~).

The position of the International Board on each amendment is stated, along with the reasons why it supports or does not support each one.

Delegates to this year's convention will consider a number of issues of importance to our organization. Please ensure your club is represented by sending two delegates to the 2007 International Convention.

We look forward to seeing you in San Antonio.

Sincerely,

Nelson Tucker
President 2006-07
Kiwanis International

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Robert's Rules of Order–Newly Revised

PARLIAMENTARY PROCEDURE AT A GLANCE

PLEASE NOTE: Anyone wishing to make a change to a proposed amendment (making an amendment to a motion) is required to submit the change in writing on the form that will be available at the front of the House of Delegates and submit it to the Executive Director before going to the microphone. This ensures your change will be reflected accurately.

PUTTING A MOTION ON THE FLOOR: To make a motion or an amendment to a motion, the maker should go to the microphone, be recognized by the presiding officer (International President), state his/her name and club, then state the motion (or amendment to the motion). The motion (or amendment) is seconded from the floor. The presiding officer then places the motion before the House for discussion. The club delegate may speak to the motion (or amendment) first. Note: Once a motion is placed before the House by the presiding officer, it is under the control of the House and does not belong to the delegate making the motion. For example, it cannot be withdrawn later without permission of the House.

SECONDS TO MOTIONS: It is not necessary to agree with a motion to second it. A second only implies that there is more than one person who wishes to discuss the motion. Therefore, if a motion is coming from the International Board or a committee, it does not need a second from the floor.

AMENDMENTS TO MOTIONS: A motion that is on the floor may have two amendments pending at one time. However, the first amendment must relate to the main motion, and the second amendment must relate to the first amendment to the motion.

REFER OR POSTPONE: A motion to postpone or refer to a committee can be made while a main motion or an amendment to a main motion is pending.

CLOSE DEBATE or CALL THE QUESTION (same motion): A delegate must go to a microphone and move to close debate or call the question. The motion needs a second. There is no discussion, and it takes a two-thirds (2/3) vote of the delegates present and voting to pass. After the motion to close debate or call the question is approved, there will be an immediate vote on the pending motion.

TABLE A MOTION: A motion to table is used only in an emergency. A motion to table (“lay on the table”) should not be used to kill the motion on the floor or to postpone consideration of the motion. If a delegate does not like the motion, he/she should vote against it. If a delegate wishes to discuss the motion at another time, he/she can move to postpone or to refer the motion to a committee (see above). There is no motion such as “table until xxxx time.” (Instead, the correct motion would be “postpone until xxxx time.”)

POINT OF ORDER: If a delegate believes there was a breach of parliamentary procedure, he/she may rise to a point of order. If the point of order refers to an action made by someone other than the presiding officer, the delegate should give the presiding officer time to correct the problem before interrupting with the point of order. If a delegate cannot reach a microphone in a timely manner, he/she may shout out “point of order” from their place while approaching a microphone.

QUESTIONS: If a delegate wishes to make a motion and is not sure how to proceed, the delegate should ask the presiding officer.

PROPOSED AMENDMENT 1 NEXT GENERATION KIWANIS

Submitted by: Kiwanis International Board of Trustees

Purpose: To allow Kiwanis the flexibility to create and test new forms of membership and new ways to participate in Kiwanis service, consistent with the Objects of Kiwanis, on a limited basis.

Effective Date: Immediately

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board proposes this amendment for the following reasons:

- This change would allow Kiwanis the flexibility to create and test new forms of membership connecting more people to the Kiwanis experience and giving them new opportunities to serve their communities and the children of the world.
- All new forms of membership must be consistent with the Objects of Kiwanis International and must prove successful before being added to the International Bylaws as permanent Kiwanis programs.
- No new forms of membership may be continued longer than five years without approval from the House of Delegates.

Amend Article IV by adding a new Section 3, as follows:

Article IV. Membership of Clubs in Kiwanis International

Section 3. Exceptions. Notwithstanding any other provision of the Kiwanis International Bylaws, the Standard Form for Club Bylaws, or the Standard Form for District Bylaws, the Board of Trustees may admit into Kiwanis membership and/or permit the creation of new forms of Kiwanis membership consistent with the Objects of Kiwanis International, which may extend for a period not exceeding five (5) years without approval of the House of Delegates.

PROPOSED AMENDMENT 2 CHIEF EXECUTIVE OFFICER

Submitted by: Kiwanis International Board of Trustees

Purpose: To move the duties of the “chief executive officer” in charge of day-to-day operations from the International President to the Executive Director, and change the title of “Executive Director to “Chief Executive Officer,” with the position remaining under the supervision and direction of the International President and the Board of Trustees.

Effective Date: Immediately

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board proposes this amendment for the following reasons:

- This change removes oversight of day-to-day operations from the President’s duties, and appropriately assigns this to the CEO/Executive Director.
- The change from “Executive Director” to “Chief Executive Officer” is a more accurate descriptor of the current and future job responsibilities.
- The President would remain as Chairman of the Board and serve as the chief volunteer officer of the organization.
- Legal counsel has advised Kiwanis that this change is in line with good governance practice and provides an appropriate separation of duties.

Amend Article XI, Sections 1, 4, and 5; and Article XII, Sections 1 and 5, as follows. Additionally, all other references in these Bylaws and throughout the organization will be changed from “Executive Director” to “Chief Executive Officer.”

Article XI. Officers

Section 1. The officers of Kiwanis International shall be a President, President-elect, Immediate Past President, Vice-President, ~~an Executive Director~~ Chief Executive Officer, fifteen (15) Trustees, and a District Governor for each district. The authority and duty of each officer shall be such as are defined in these Bylaws. (7/06)

Section 4. All officers, except the ~~Executive Director~~ Chief Executive Officer, shall serve without compensation. No elected officer shall accept any remunerative employment from Kiwanis International. (7/98)

Section 5. The Board of Trustees shall appoint and determine the salary of the ~~Executive Director~~ Chief Executive Officer and shall have the power to appoint and determine the compensation of such other administrative officers as in its judgment may be necessary. (7/98)

Article XII. Duties of Officers

Section 1. President

The President shall preside at all International conventions and at all meetings of the Board of Trustees, Executive Committee, and International Council of Kiwanis International. The President shall ~~be the chief executive officer, exercising~~ exercise general supervision over the work and activities of Kiwanis International and shall perform such other duties as usually pertain to the office of President that are not in conflict with these Bylaws. (7/98)

Section 5. ~~Executive Director~~ Chief Executive Officer

- a. The ~~Executive Director~~ Chief Executive Officer shall be the active managing officer of Kiwanis International under the supervision and direction of the President and the Board of Trustees. The ~~Executive Director~~ Chief Executive Officer shall assist the President and the Board of Trustees in conducting the business of Kiwanis International and shall perform such duties as are specified or implied in these Bylaws or as may be assigned by the Board of Trustees. (7/98)
- b. The ~~Executive Director~~ Chief Executive Officer shall attend all meetings of the Board of Trustees, the Executive Committee, and the International Council, and all International conventions, and shall act as the secretary thereof, but shall have no vote. (7/98)
- c. The ~~Executive Director~~ Chief Executive Officer shall give bond for the faithful discharge of the duties of such office in a sum and with such sureties as are required by the Board of Trustees. (7/98)
- d. The ~~Executive Director~~ Chief Executive Officer shall sign all documents issued by Kiwanis International when required; affix the corporate seal of the organization when required; keep the financial accounts and records; and be responsible for proper internal control procedures, including the receipt, deposit, and disbursement of Kiwanis International funds in the manner authorized and prescribed by the Board of Trustees. (7/98)
- e. The ~~Executive Director~~ Chief Executive Officer shall make a report to Kiwanis International at the annual International convention and such other reports as directed by the President or the Board of Trustees. The financial accounts, records, and books of Kiwanis International shall at all times be open to the inspection of the President, the Board of Trustees, and any auditors named by the Board of Trustees. (7/98)
- f. The ~~Executive Director~~ Chief Executive Officer shall be the executive in charge of the Kiwanis International Office, regional offices, and their departments and shall be responsible for the selection and the supervision of the staff and employees, subject to the direction and control of the Board of Trustees. The ~~Executive Director~~ Chief Executive Officer shall act as Editor of the official publication of Kiwanis International with duties as defined in these Bylaws. (7/98)

PROPOSED AMENDMENT 3 INTERNATIONAL COUNCIL MEETING

Submitted by: Kiwanis International Board of Trustees

Purpose: To eliminate the requirement for the International Council to meet annually while still allowing it to meet if needed.

Effective Date: October 1, 2007

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board proposes this amendment for the following reasons:

- To eliminate the Bylaw requirement that the International Council meet once per year, even though it may have no business to conduct.
- To allow the International Council the option to meet if needed or to conduct business by other legal means without an actual meeting.
- To save the organization approximately US\$300,000 per year in travel and meeting costs and recapture valuable volunteer and staff time to further the mission of Kiwanis.

Amend Article XIV, Sections 1 and 3, and add a new Section 2; Article XX, Section 4; and Article XXIX, Section 1, as follows:

Article XIV. International Council

Section 1. There is hereby created the International Council, which shall hold one (1) regular meeting before May 1 of each administrative year as called by meet at the request of the Board of Trustees. Additional meetings may be called by the Executive Committee of the International Board of Trustees. Written notice of the time and place of each any meeting of the International Council shall be sent to each member thereof by the Executive Director not less than thirty (30) days prior to the meeting by the most efficient and timely means possible as desired by the member. (7/98)

Section 2. With the approval of the International Board, the International Council may, without meeting together, transact business as allowed by law, by voting upon proposed resolutions sent to them by the Executive Director by the most efficient and timely means possible as desired by the member. If within twenty (20) days thereafter, a majority of the members of Council shall send in writing to the Executive Director their vote in favor of any such resolution, said resolution shall be deemed carried, provided, however, that no such affirmative action shall go into effect for ten (10) days after the Executive Director shall have sent to each member of Council a report of the tabulated result of such vote. The vote and report shall be recorded in the minutes of the meeting. The ballots, before being destroyed, are to be produced at the following meeting of the Board of Trustees.

Section 2-3. The International Council shall consist of the Board of Trustees, the Past International Presidents, the Federation Presidents, the Chairman of Kiwanis Asia-Pacific, and the district governors. In case any district governor cannot be present at a meeting of said Council, the governor may, with the approval of the International Board of Trustees, appoint the district governor-elect or a lieutenant governor to attend as a replacement with like powers. (7/98)

Section 3 4. The International Council shall confer with and advise the Board of Trustees on matters relating to Kiwanis International. By a vote of two-thirds (2/3) of the entire Council at any meeting prior to May 1, the International Council may enact or amend any provisions of these Bylaws that require a majority vote, provided a copy of any proposed amendment is sent to each member of the Council not less than thirty (30) days prior to the meeting of the Council. Amendments to these Bylaws passed by the International Council shall remain in force, unless rescinded at the next succeeding International convention, in accordance with these Bylaws. (6/01)

Section 4 5. The President shall preside at the meetings of the International Council. In the President's absence, the Vice-President shall preside. In the absence of the Vice-President, the Council shall elect a chairman. (7/06)

Article XX. Committees

Section 4. There shall be a Standing Committee of Past International Presidents, which shall be composed of all the Past International Presidents, and there shall be added thereto each year the retiring Immediate Past International President. (6/89)

- c. The Committee shall meet ~~when and where the International Council meets~~ and at the annual International convention and may hold such other meetings as provided herein, provided that such other meetings shall not be held less than thirty (30) days prior to the convention. (7/98)

Article XXIX. Amendments to Bylaws and Recision of Interpretations

Section 1. The Bylaws of Kiwanis International may be enacted and amended at an International convention or by the International Council as provided in Article XIV, Section 3 4, ~~or at an international convention.~~ (7/98)

PROPOSED AMENDMENT 4 NEW CLASS OF SHARED ACTIVE MEMBERSHIP

Submitted by: Kiwanis Club of Black Hills, Hot Springs, South Dakota

Purpose: To implement a new classification of shared active membership.

Effective Date: October 1, 2008

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board does not support this amendment for the following reasons:

While the Board sees merit in the concept of family membership, it is concerned about this specific proposal.

- Previous initiatives to offer free, reduced, or waived dues have had no impact on membership growth and have created unnecessary confusion of the payment process at the club, district, and International level.
- Active, privileged, and senior members each pay dues and are entitled to all privileges of club membership. "Shared active members" require dues for only one person, yet allow two persons all privileges of club membership.
- Shared active members also would have the privilege to hold International office (including District Governor, which is an office of Kiwanis International), though they would not pay International dues.
- At a time when the International Board is seeking ways to increase non-dues revenues and to reduce expenses to fund growth initiatives, this change would reduce annual International dues revenue by more than an estimated one-quarter million dollars (US).

Amend Article IV, Section 2; Article V, Sections 4, 5, and 8; Article VI, Section 1; Article VIII, Sections 2, 6-9, and 11, and add a new Section 4; Article XI, Section 3; Article XVI, Sections 2 and 4; Article XIX, Sections 3, 11, and 13; and Article XXII, Sections 1 and 5-7, as follows:

Article IV. Membership of Clubs in Kiwanis International

Section 2. Any club may resign from Kiwanis International upon a resolution of resignation being approved by a three-fourths (3/4) vote of the active, shared active, privileged, and senior membership of said club, provided that all financial and other obligations of said club to Kiwanis International shall have been fulfilled, that all annual dues to any district thereof shall have been paid, and that, if incorporated, the corporation shall have been duly dissolved. Said resolution shall be certified by the club's secretary and sent to Kiwanis International. Such resignation shall become effective when accepted by the Board of Trustees. The Board of Trustees may, upon written application of said club, reinstate the club to membership in Kiwanis International. (6/89)

Article V. Organizing and Chartering of Clubs

Section 4. The minimum number of members for the organization and charter of a prospective club shall be determined by the Board of Trustees, but shall not be less than fifteen (15) active and shared active members. (6/97)

Section 5.

- a. Application for the organization of a club shall be made on the standard petition form as adopted by the Board of Trustees. The petition shall be duly signed by ten (10) persons eligible for active and shared active membership in the prospective club, and said petition shall be approved or disapproved by the district governor in whose district the club is to be organized. If the district governor disapproves the petition, the reasons for disapproval must be stated. The district governor shall immediately forward the petition to the Executive Director of Kiwanis International. (7/98)

Section 8. Upon the organization of a club under the direction of the accredited representative, and upon approval of the Board of Trustees, there shall be issued to said club a charter from Kiwanis International signed by the President and the Executive Director of Kiwanis International. Upon organization, said club must have complied with the following conditions: (7/98)

- b. Secured and maintained a charter membership of the required number of active and shared active members as established by the Board of Trustees. (6/89)

Article VI. Club Operations

Section 1. The officers of a club shall be a president, president-elect, immediate past president, one (1) or more vice-presidents, a treasurer, and a secretary, and such other officers as may be required by the club bylaws. No offices may be combined in one (1) person except the offices of president-elect and vice-president may be combined, and the offices of secretary and treasurer may be combined. No person shall simultaneously serve as an elected director and an officer. The officers, together with at least five (5) directors, shall constitute the board of directors. The officers and directors must be active, shared active, privileged, or senior members in good standing. The duties of the officers and the board of directors shall be such as are prescribed in the club bylaws. (6/96)

Article VIII. Club Members

Section 2. Membership

- a. Membership in a club shall be primarily of the active class as defined herein. There may be only ~~three (3)~~ four (4) other classes of membership: shared active, privileged, senior, and honorary, as defined herein.

- b. Membership in a club is open to persons eighteen (18) years of age and over who satisfy the qualifications for active, shared active, privileged, senior, or honorary membership. (6/02)

Section 4. Qualifications for Shared Active Membership

- a. Both persons in a shared active membership must be spouses who are persons of good character and community standing who reside or have other community interests within the area of the club.
- b. Each person in a shared active membership shall pay one and only one membership induction fee and annual insurance premiums; however, only one set of annual dues and one subscription to the official publication shall be paid for a shared active membership. This entitles both persons to all privileges of membership in that club.
- c. A shared active member must meet the standards of attendance and participation as set forth by the board of directors of the club.

Section 4 5. Qualifications for Privileged Membership [No change to text]

Section 5 6. Qualifications for Senior Membership [No change to text]

Section 6 7. Qualifications for Honorary Membership

- a. Any person who has performed distinguished public service may be elected an honorary member of a club of which the person is not an active, shared active, or senior member for a period of one (1) year and thereafter may be re-elected annually. (1/06)

Section 7 8. Any active, shared active, privileged, senior, or honorary member in good standing in a club shall be entitled to wear the emblem and/or other insignia of Kiwanis.

Section 8 9. Members Who Belong to More Than One Club

- b. Members who belong to more than one (1) club: (6/00)
- (3) Shall normally be of the active class, unless the member qualifies for shared active, senior, or honorary class as defined herein. Such member shall have all the privileges and obligations of the class of membership and must meet the standards of attendance and participation as set forth by each club board of directors. (6/00)

Section 9 10. Interim Status

- b. Any active, shared active, privileged, or senior member in good standing who resigns from a club may apply to Kiwanis International for interim status, for a period not to exceed one (1) year. (6/00)

Section 10 11. Life Member Status [No change to text]

Section 11 12. Election of Members

- a. Prospective active and shared active members shall be considered for election to membership only by invitation or by transfer from

an active club, under the following procedure: (6/95)

- b. The election of privileged, senior, shared active, and honorary members in any club shall be as provided in the Standard Form for Club Bylaws. (10/87)

Article XI. Officers

Section 3. Each elected officer shall be an active, shared active, privileged, or senior member in good standing of a club and the members of the Board of Trustees shall have served as a district governor. No offices shall be combined in one (1) person, nor shall any officer simultaneously hold more than one (1) International Office. (6/97)

Article XVI. Delegates and Delegates-at-Large

Section 2.

- b. Each delegate and alternate shall be an active, shared active, privileged, or senior member in good standing of the club represented, or be a lieutenant governor, a past lieutenant governor, the district secretary, or a past district secretary. (7/98)

Section 4. Elective International Officers as defined in Article XI, Section 1, Past International Presidents, Chairmen of current International, Standing, and Special Committees of Kiwanis International, governors-elect, district trustees, district treasurers, district secretaries, lieutenant governors, lieutenant governors-designate, and past district governors who are active, shared active, privileged, or senior members shall be delegates-at-large to all International conventions. (7/05)

Article XIX. Vacancies in Office

Section 3. In the event of a vacancy in the office of Immediate Past President during the administrative year, the active, shared active, or senior member who served as President most recently prior to the Immediate Past President who is willing to assume the office shall automatically become the Immediate Past President. (7/98)

Section 11. In the event of a vacancy in the office of district governor for any district during the administrative year, by a two-thirds (2/3) vote of the entire district board of trustees, the vacancy shall be filled by a past governor, lieutenant governor, or a past lieutenant governor of that district who is an active, shared active, privileged, or senior member of a club in the district. However, in any year in which a condition of emergency compels the cancellation of the annual district convention, the district officers to be elected under the district bylaws at the annual convention shall be elected for the following year by a district council meeting held during the period provided for district conventions, such council to be comprised of the district board of trustees and other persons who would have had the status of delegates-at-large at the canceled convention. (10/90)

PROPOSED AMENDMENT 5 NEW CLASS OF CORPORATE MEMBERSHIP

Submitted by: Kiwanis Club of Alpine, California

Purpose: To add a new classification of corporate membership

Effective Date: October 1, 2008

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board does not support this amendment for the following reasons:

While the Board sees merit in the concept of corporate membership, it is concerned about the specific wording of this proposal.

- Higher dues and fees may be more appropriate for corporate members, since a company could potentially designate several members to attend each club meeting.
- Individuals from any employer already may join as regular members without the company being a member.
- Under this proposal, qualified individuals who would make good leaders would not be allowed to hold club office, and the member may feel disenfranchised by having no vote. These factors would not lead to a positive Kiwanis club experience.
- Under this proposal, clubs would not have autonomy in deciding how to handle meal charges for corporate members.

Amend Article VIII, Sections 2, 6-8, and 11, and add a new Section 6; and Article XXI, Section 4, as follows:

Article VIII. Club Members

Section 2. Membership

- a. Membership in a club shall be primarily of the active class as defined herein. There may be only ~~three (3)~~ **four (4)** other classes of membership: privileged, senior, corporate, and honorary, as defined herein.
- b. Membership in a club is open to persons eighteen (18) years of age and over who satisfy the qualifications for active, privileged, senior, corporate, or honorary membership. An age requirement is not necessary for corporate membership. (6/02)

Section 6. Qualifications for Corporate Membership

- a. A corporate member must be a legally recognized entity of good standing and reside in or have other community interests within the area of the club.
- b. A corporate member must pay a membership induction fee and annual membership dues and shall be entitled to all privileges of club membership, except those of voting and holding office. Fees for meals will not be included in corporate membership dues, as

Section 13. In the event that a district governor is temporarily incapacitated and unable to discharge the duties of the office, the district board of trustees shall elect by a two-thirds (2/3) vote of the entire district board of trustees a past governor, lieutenant governor, or a past lieutenant governor of that district who is an active, shared active, privileged, or senior member of a club in the district to become acting governor of the district until the district governor is able to reassume said duties. While the district governor is so incapacitated, the acting governor shall be the executive officer of the district and shall have all the duties, responsibilities, and authority given to the district governor by the bylaws of the district and the Bylaws of Kiwanis International. If, after a period of sixty (60) days, it shall appear to the district board of trustees that the district governor continues to be incapacitated and is not able to reassume the duties and responsibilities of the office, the district board of trustees may declare the office of district governor vacant and the vacancy shall be filled in accordance with the provisions for filling vacancies in office as prescribed in the district bylaws. (6/89)

Article XXII. Revenue

Section 1. Subject to Sections 2, 3, and 4 of this Article, each member club shall pay to Kiwanis International for each member, based upon the annual membership report, with the exception of those holding life member status, ~~and~~ and honorary members, and one person of a shared active membership, the sum of forty-two dollars (US \$42.00) per annum. Such sum shall be due and payable according to the club's organization date as specified in Article VI of these Bylaws. (7/06)

Section 5. Each member club may be assessed by the district with which it is affiliated, for each member, with the exception of honorary members and one person of a shared active membership, a sum established by the district. These dues shall be based upon each club's annual membership report. (6/04)

Section 6. Each member of a club, with the exception of honorary members and one person of a shared active membership, shall pay to that club such membership induction fee and annual membership dues as are fixed by the bylaws of said club. (7/05)

Section 7. Each member club shall pay dues and/or other costs as set forth in the federation bylaws to the federation with which it is affiliated for each member, except honorary members and one person of a shared active membership. (7/88)

each member of the corporation will be charged individually for meals provided.

- c. A corporate member shall not be obligated to attend club meetings.
- d. A corporate member shall provide the club a single point of contact for Kiwanis International, district, division, and club communications.

Section 6 7. Qualifications for Honorary Membership

- a. Any person who has performed distinguished public service may be elected an honorary member of a club of which the person is not an active, ~~or~~ senior, or corporate member for a period of one (1) year and thereafter may be re-elected annually. (1/06)

Section 7 8. Any active, privileged, senior, corporate, or honorary member in good standing in a club shall be entitled to wear or display the emblem and/or other insignia of Kiwanis, as permitted by the International Board.

Section 8 9. Members Who Belong to More Than One Club

- b. Members who belong to more than one (1) club: (6/00)
 - (3) Shall normally be of the active class, unless the member qualifies for senior, corporate, or honorary class as defined herein. Such member shall have all the privileges and obligations of the class of membership and must meet the standards of attendance and participation as set forth by each club board of directors. (6/00)

Section 9 10. Interim Status [No change to text]

Section 10 11. Life Member Status [No change to text]

Section 11 12. Election of Members

- b. The election of privileged, senior, corporate, and honorary members in any club shall be as provided in the Standard Form for Club Bylaws. (10/87)

Article XXI. Official Publication

Section 4. Each club shall make it a condition of membership that each of its active, honorary, privileged, ~~and~~ senior, and corporate members shall be a subscriber to said official publication and shall continue as such while a member. If spouses are both members of a club, one spouse may choose not to subscribe to the official publication. (6/04)

**PROPOSED AMENDMENT 6
AMENDMENTS AND RESOLUTIONS DEADLINE**

Submitted by: Kiwanis International Board of Trustees

Purpose: To change the deadline for submission of proposed amendments and resolutions from April 1 to January 15 to allow more time for consideration and review.

Effective Date: Immediately

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board proposes this amendment for the following reason:

- This would allow more time for the Board to research the financial and practical impact and implementation of proposals, including those it originates and those from clubs and districts.

Amend Article XVII, Section 6; and Article XXIX, Section 2, as follows:

Article XVII. Convention Procedure

Section 6.

- a. [No change to text]
- b. The Executive Director must receive all proposed resolutions prior to the next scheduled International convention but no later than ~~April 1~~ January 15. (7/98)
- c. Within thirty (~~30~~) ninety (90) days thereafter, the International Committee on Resolutions shall meet to consider such proposed resolutions, as well as any resolutions which may be initiated by the committee. (7/98)

Article XXIX. Amendments to Bylaws and Recision of Interpretations

Section 2. Prior to the next scheduled International convention but no later than ~~April 1~~ January 15, the Executive Director must receive: (7/98)

- a. Proposed amendments to the Bylaws to be voted on at an International convention (except those passed by the International Council and those initiated by the Board of Trustees); (6/91)
- b. Proposals to rescind the Bylaws adopted by the International Council; or (6/91)
- c. Proposals to change or rescind an interpretation of the Bylaws by the Board of Trustees. (6/91)

PROPOSED AMENDMENT 7 CORRECTION OF "MAGAZINE" REFERENCES

Submitted by: Kiwanis International Board of Trustees

Purpose: To change references in the International Bylaws from "magazine" and "KIWANIS magazine" to "official publication."

Effective Date: Immediately

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board proposes this amendment for the following reasons:

- The International Bylaws (Article XXI, Section 1) provides that Kiwanis International shall have "an official publication" (generally), not "a magazine" (specifically).
- This amendment is housekeeping in nature, cleaning up inconsistent language.

Amend Article V, Section 7; Article VIII, Section 10; and Article XXII, Sections 3 and 4, as follows:

Article V. Organizing and Chartering of Clubs

Section 7. Each new Kiwanis club, before receiving its charter, shall pay to Kiwanis International a fee per new club charter member at an amount determined by the Board of Trustees, but not to exceed the annual amount of dues, ~~magazine~~ subscription fees for the official publication, and liability insurance fees. (7/05)

Article VIII. Club Members

Section 10. Life Member Status

- Upon a Kiwanian's attaining the status of life member, the member's club is thereby relieved of any further dues obligation to Kiwanis International for that member. The financial obligations to said member's local club and district, the subscription to ~~Kiwanis magazine~~ the official publication, and the premium payable to defray the cost of insurance prescribed herein shall remain payable. (6/89)

Article XIII. Board of Trustees

Section 5. The Board of Trustees shall define the policies and shall have full administrative authority in all matters of Kiwanis International. All policies adopted by the Board of Trustees shall be published in ~~Kiwanis magazine~~ the official publication within one hundred and fifty (150) days following such adoption. (6/04)

Article XXII. Revenue

Section 3. A club shall be relieved of any obligation to pay International dues for any club member for a period of two (2) years from the date of joining that club, provided such member was a former member of a Kiwanis International sponsored program. The financial obligations to said member's local club and district, the subscription to ~~Kiwanis magazine~~ the official publication, and the premium payable to defray the cost of insurance prescribed in these Bylaws shall remain payable. (7/05)

Section 4. If a club achieves a net growth greater than or equal to twenty-five (25) percent at the end of a given Kiwanis year, the club shall be relieved of any obligation to pay International dues for any club member over and above the club membership of the previous Kiwanis year. The financial obligations to said member's local club and district, the subscription to ~~Kiwanis magazine~~ the official publication, and the premium payable to defray the cost of insurance prescribed in these Bylaws shall remain payable. (7/06)

PROPOSED AMENDMENT 8 GLOBAL ISSUES OF OFFICIAL PUBLICATION

Submitted by: Kiwanis International Board of Trustees

Purpose: To restore KIWANIS magazine to a balanced budget without a fee increase.

Effective Date: October 1, 2007

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board proposes this amendment for the following reasons:

- Global issues of KIWANIS magazine were created in 2004 and have been produced in seven languages: French, Spanish, Italian, German, Dutch, Chinese, and English. However, due to challenges with cultural relevancy, acceptance in Europe, Asia-Pacific, and Latin America has been limited.
- Additionally, printing and distribution costs have exceeded projections. The current shortfall for production is US\$170,000. If Kiwanis continues publishing a global magazine, a fee increase will be necessary just to break even and attain a balanced budget.
- A suggested alternative is that culturally-relevant content could be distributed through the current district publications in Europe, Asia-Pacific, and Latin America.

Amend Article XXI, Sections 4-6; and Article XIII, Section 5, as follows:

Article XXI. Official Publication

Section 4. Each club in the United States and Canada, excluding French-speaking clubs in Canada, shall make it a condition of membership that each of its active, honorary, privileged, and senior members shall be a subscriber to said official publication and shall continue as such while a member. If spouses are both members of a club, one spouse may choose not to subscribe to the official publication. (6/04)

Section 5. The subscription price of the official publication of Kiwanis International shall be ~~as follows:~~ eight dollars (US \$8.00) per annum.

- ~~Six (6) issues at eight dollars (US \$8.00) per annum in the United States and English-speaking Canada; (6/04)~~
- ~~Three (3) issues at four dollars (US \$4.00) per annum for all other areas, including French-speaking Canada. (6/04)~~

All subscription funds shall be earmarked for the official publication of Kiwanis International and shall not revert to the Kiwanis general fund. Billing shall be based upon the membership of the respective clubs as shown in their membership report to Kiwanis International. The official publication of Kiwanis International may be made available to clubs in

bulk orders of ten (10) or more copies at a cost to be determined by the Board of Trustees. (6/04)

Section 6. Each club in the United States and Canada, excluding French-speaking clubs in Canada, shall collect from each of its members the subscription price of the official publication together with the regular club membership dues. Such subscription shall be duly entered upon the books of the club in a special subscription account, and the subscriptions for the official publication shall be forwarded to the Executive Director of Kiwanis International. However, clubs shall not collect the subscription price from both spouses who are members of a club if one spouse has chosen not to subscribe to the official publication. (6/04)

Article XIII. Board of Trustees

Section 5. The Board of Trustees shall define the policies and shall have full administrative authority in all matters of Kiwanis International. All policies adopted by the Board of Trustees shall be published in ~~KIWANIS magazine~~ the official publication within ~~one hundred and fifty (150) one hundred and twenty (120)~~ days following such adoption. (6/04)

PROPOSED AMENDMENT 9 "BOARD SERVICE" PROVISION

Submitted by: Kiwanis International Board of Trustees

Purpose: To require a minimum period of one year and one day between International Board service as a Trustee and the announcement of candidacy for higher office, and to allow a district to have one Trustee and one higher officer on the International Board at the same time.

Effective Date: Immediately
(Note: This does not affect candidates to be elected at this convention.)

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board proposes this amendment for the following reasons:

- This change would help to avoid actual and perceived conflicts of interest among trustees and officers, thereby enabling trustees to maintain duties of loyalty and care to the organization.
- Implementing this change will help to ensure a "culture of integrity" which conforms to the best practices of non-profit boards
- Since it would separate the campaigning period from a Trustee's term on the International Board, it would help to eliminate any competitive atmosphere in the board room.
- Since it no longer will be the normal process to run for higher office immediately after serving as International Trustee, it may broaden the pool of candidates likely to run for higher office.
- This change would help reduce political pressure or influence on all Trustees, especially those in their third year, who normally would be running for higher office.

Amend Article XI, Section 6; Article XIII, Section 1; and Article XIX, Section 4, as follows:

Article XI. Officers

Section 6. The President, President-elect, and Vice-President shall be elected at the annual International convention for a period of one (1) administrative year. In order to occupy any such office, the person must have served two (2) years as Trustee. With the exception of the sitting President-elect, Vice-President, and anyone appointed to fill a vacancy, a candidate for President, President-elect, or Vice-President may not have served on the Board of Trustees for a period of at least one (1) day and one (1) year before his/her candidacy for office is announced.

Article XIII. Board of Trustees

Section 1.

- d. No district may have more than one (1) ~~member on the Board of Trustees~~ Trustee and one (1) officer above the level of Trustee serving on the Board of Trustees during the same year(s).

Article XIX. Vacancies in Office

Section 4. In the event of a vacancy in the office of Vice-President during the administrative year, the Board of Trustees shall elect a qualified member of a club to fill the office for the unexpired term, providing that the requirements in Article XI, Section 6, are met. (7/06)

Illustrative Example:

June 26-29, 2008	The International convention takes place during Trustee Kim's last year.
Sept. 30, 2008	Trustee Kim's term ends. She plans to run for International Vice-President.
June 25-28, 2009	The next International convention takes place. Former Trustee Kim must sit out the elections.
October 2, 2009	Former Trustee Kim may announce candidacy for International Vice-President (one year and one day after her term ended).
June 24-27, 2010	The next International convention takes place. Former Trustee Kim is eligible to win the office of International Vice-President, if elected by the delegates.
October 2, 2010	Former Trustee Kim assumes the office of International Vice-President, then goes on to be International President-elect and President in subsequent years.
NOTE:	Former Trustee Bill, whose term ended Sept. 30, 2007 (or before), is eligible as of Oct. 1, 2008, to announce his candidacy for International Vice-President and start his campaign for office.

PROPOSED AMENDMENT 10 INTERNATIONAL PRESIDENT'S DUTIES

Submitted by: Kiwanis Club of Rosemead, California, and Kiwanis Club of Vista, California

Purpose: To remove the aspect of chief executive officer from the duties of the International President.

Effective Date: Immediately

Vote Required to Pass: Majority

Board Position: The Kiwanis International Board supports this amendment for the following reason:

- This change removes aspects of day-to-day operations from the President's duties, which are more properly staff functions supervised by the CEO/Executive Director.
- Note: If Proposed Amendment #2 is passed by the House of Delegates, the purpose of this amendment already will have been addressed and this amendment will not be necessary. If Proposed Amendment #2 is not passed, the Board supports this amendment.

Amend Article XII, Section 1, as follows:

Article XII. Duties of Officers

Section 1. President

The President shall preside at all International conventions and at all meetings of the Board of Trustees, Executive Committee, and International Council of Kiwanis International. The President shall be the ~~chief executive officer~~ officer, exercising general supervision over the ~~work and~~ activities of Kiwanis International and shall perform such other duties as usually pertain to the office of President. (7/98)

PROPOSED AMENDMENT 11 CLUB VOTING BY MAIL

Submitted by: Kiwanis Club of Tempe, Arizona

Purpose: To require clubs to offer members the option to vote by mail (absentee ballot) on club matters.

Effective Date: Immediately

Vote Required to Pass: Majority

Board Position: The Kiwanis International Board does not support this amendment for the following reasons:

- This amendment would require clubs to offer members the option to vote by mail on club matters, rather than allowing each club to decide whether or not it wants to offer such an option.
- The organization does not allow absentee balloting at other levels (district, division, International).
- This requirement may have unintended consequences, such as causing delays in club votes, therefore hampering club operations.

Amend Article VI by adding a new Section 6, as follows:

Article VI. Club Operations

Section 6. Kiwanis clubs must make available to members in good standing, as defined by the club, the opportunity to vote by mail if the member is unable to attend a club annual meeting or other club meeting involving a vote concerning the club.

NOTE: Existing Sections 7-10 will be renumbered as Sections 8-11.

PROPOSED AMENDMENT 12 PRO-RATED INDUCTION FEE

Submitted by: Kiwanis Club of Lehigh Valley Industrial Park
Allentown-Bethlehem, Pennsylvania

Purpose: To provide a pro-rated membership induction fee for new members based upon the annual membership dues and all other fees paid by current members to Kiwanis International.

Effective Date: October 1, 2007

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board does not support this amendment for the following reasons:

- The purpose of the induction fee (also known as new-member-add fee) is to pay the costs associated with membership in Kiwanis, in lieu of dues. These costs are incurred regardless of when a member joins a club.
- The Board previously simplified the dues and fees structure by implementing annual dues (rather than semiannual) and a uniform new-member-add fee and by not charging dues for new members until the next billing cycle after they join the club.
- This amendment would unduly complicate the fee structure and increase the costs to the organization.
- Information: Pro-rated dues previously applied only to charter members of new clubs, not to new members joining existing clubs. Currently, charter members of new clubs pay the same fee that new members pay to join an existing club.

Amend Article VIII, Section 3, as follows:

Article VIII. Club Members

Section 3. Active Membership

- a. An active member must be a person of good character and community standing who resides or has other community interests within the area of the club. (7/88)
- b. An active member must pay a membership induction fee to Kiwanis International at the time their new member add information is submitted and annual membership dues thereafter and shall be entitled to all privileges of membership in that club. (6/96)
 - (1) A pro-rated membership induction fee shall be based upon the then-current annual membership dues and all other fees paid annually to Kiwanis International, pursuant to all Articles in these Bylaws.

- (2) The pro-rated membership induction fee shall be in lieu of any annual membership dues and all other fees paid annually to Kiwanis International for said new member, until the commencement of the next administrative year.
- (3) The pro-rated membership induction fee would start and end based on the current billing cycle established by Kiwanis International for each club as follows:
 - (a) For 12 or 11 months, the full fee.
 - (b) For the balance of the year, the membership induction fee would be calculated by the number of months left in the club's billing cycle multiplied by 1/12 of the total annual membership dues and fees paid to Kiwanis International.
- e. (c) Active members shall maintain regular attendance at club meetings and shall actively participate in the activities of the club, and the board of directors of said club shall review semiannually the attendance and activity participation record of each club member. (6/89)

PROPOSED AMENDMENT 13 INTERNATIONAL DUES FROM MEMBERS IN COMBAT

Submitted by: Kiwanis Club of Gahanna, Ohio

Purpose: To relieve Kiwanis members who are in the military service and deployed to a combat zone from payment of International dues.

Effective Date: October 1, 2007

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board does not support this amendment for the following reasons:

While the Board appreciates the intent and spirit of this amendment, it notes that:

- It would apply to all military conflicts in all Kiwanis nations, which are defined differently in various parts of the world. In some cases, a whole nation may be defined as a combat zone. As an international organization, conflicts sometimes have existed between Kiwanis nations.
- It would be virtually impossible to document that members qualify for this waiver or, correspondingly, that they have returned from combat and no longer qualify.
- This provision would be extremely difficult to administer at the club, district, and International level.

Amend Article XXII by adding a new Section 4, as follows:

Article XXII. Revenue

Section 4. A club shall be relieved of any obligation to pay International dues for any active club member who is in military service and deployed to a combat zone. The financial obligations to said member's local club and district, the subscription to KIWANIS magazine, and the premium payable to defray the cost of insurance prescribed in these Bylaws shall remain payable.

NOTE: Existing Sections 4-10 will be renumbered as Sections 5-11.

PROPOSED AMENDMENT 14 MAJORITY VOTE FOR NEW BYLAWS PROVISIONS

Submitted by: Kiwanis International Board of Trustees

Purpose: To provide what vote is necessary to add new provisions (Articles or Sections) to the International Bylaws.

Effective Date: Immediately

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board proposes this amendment for the following reasons:

- When Kiwanis had both a Constitution and separate Bylaws, a 2/3 vote was required to amend the Constitution and a majority vote was required to amend the Bylaws.
- After the Constitution and Bylaws were merged in 2004, Kiwanis International now only has Bylaws.
- Specific Constitutional provisions were "grandfathered" during the merge, so they still require 2/3 vote to amend.
- Brand new provisions to be added to the existing Bylaws should require a majority vote, not 2/3.

Amend Article XXIX, Sections 1 and 7, as follows:

Article XXIX. Amendments to bylaws and Recision of Interpretations

Section 1. The Bylaws of Kiwanis International may be enacted and amended by the International Council as provided in Article XIV, Section 3, or at an International convention by the House of Delegates by a majority of the valid votes cast, unless a two-thirds (2/3) vote is specifically required for existing provisions listed in Section 6 of this Article. (7/98)

The Bylaws of Kiwanis International also may be enacted and amended by the International Council as provided in Article XIV, Section 3, of these Bylaws.

Section 6. Two-thirds (2/3) of the valid votes cast by written or electronic ballot by the House of Delegates shall be required to amend the following provisions of these Bylaws: (6/04)

Article I: All Sections

Article II: Section 1

Article III: Section 1

Article IV: Section 1

Article V: Sections 1, 3, 7, 9

Article VII: Section 1

Article VIII: Sections 2, 3a, 3b, 7, 8a

Article IX: Sections 1, 8, 11, 15, 16
Article X: Sections 1, 8, 11, 14, 15
Article XI: All Sections
Article XIII: Sections 1, 5, 6
Article XIV: All Sections
Article XV: Sections 1, 4
Article XVI: Sections 1, 4, 5, 8
Article XX: Sections 1, 3, 8
Article XXI: Sections 1, 4
Article XXII: Sections 1-9
Article XXVI: Section 1
Article XXIX: All Sections

Section 7. A majority of the valid votes cast by the House of Delegates shall be required to amend the following provisions of these Bylaws: (6/04)

Article IV: Section 2
Article V: Sections 2, 4-6, 8, 9
Article VI: All Sections
Article VII: Sections 2-6
Article VIII: Sections 1, 3c, 4-6, 8b, 9-12
Article IX: Sections 2-7, 9, 10, 12-14, 17
Article X: Sections 2-7, 9, 10, 12, 13, 16, 17
Article XII: All Sections
Article XIII: Sections 2-4, 7
Article XV: Sections 2, 3, 5-8
Article XVI: Sections 2, 3, 6, 7
Article XVII: All Sections
Article XVIII: All Sections
Article XIX: All Sections
Article XX: Sections 2, 4-7, 9, 10
Article XXI: Sections 2, 3, 5, 6
Article XXII: Section 10
Article XXIII: All Sections
Article XXIV: All Sections
Article XXV: Section 1
Article XXVII: Section 1
Article XXVIII: Sections 1, 2

PROPOSED AMENDMENT 15 2/3 VOTE FOR NEW BYLAWS PROVISIONS

Submitted by: Kiwanis Club of Rosemead, California

Purpose: To provide that two-thirds (2/3) of the valid votes cast be required to enact any new Articles or Sections not currently stated in the International Bylaws.

Effective Date: Immediately

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board does not support this amendment for the following reasons:

- When Kiwanis had both a Constitution and separate Bylaws, a 2/3 vote was required to amend the Constitution and a majority vote was required to amend the Bylaws.
- After the Constitution and Bylaws were merged in 2004, Kiwanis International now only has Bylaws.
- Specific Constitutional provisions were “grandfathered” during the merge, so they still require 2/3 vote to amend.
- Brand new provisions to be added to the existing Bylaws should require a majority vote, not 2/3.

Amend Article XXIX, Section 1, as follows:

Article XXIX. Amendments to Bylaws and Recision of Interpretations

Section 1. The Bylaws of Kiwanis International may be enacted and amended by the International Council as provided in Article XIV, Section 3, or at an International convention by two-thirds (2/3) of the valid votes cast. The Articles and Sections specified in Section 7 of this Article may be enacted or amended by a majority of the valid votes cast, provided that the amendment does not alter, change, modify or revise any Article or Section other than those specified in Section 7.

The Bylaws of Kiwanis International also may be enacted and amended by the International Council as provided in Article XIV, Section 3.

PROPOSED AMENDMENT 16 DISTRICTS OF SPONSORED ORGANIZATIONS

Submitted by: Kiwanis Club of The Citrus Center, Lakeland, Florida

Purpose: To ensure the geographical boundaries of all Service Leadership Program (i.e. Circle K and Key Club) districts remain aligned with Kiwanis districts and corresponding oversight by the appropriate Kiwanis district board.

Effective Date: Immediately

Vote Required to Pass: Majority

Board Position: The Kiwanis International Board does not support this amendment for the following reasons:

- The Kiwanis International Bylaws provide that the powers of Kiwanis International shall be “to direct, manage, supervise, and control the business, property, and funds of Kiwanis International and any sponsored organizations and programs” and “to create, supervise, and control clubs, districts, federations, or other groups of clubs and divisions thereof.” These powers do not include the details of governance of Kiwanis’ sponsored organizations.
- Kiwanis International, as the parent organization, traditionally has respected the principle of Key Club and Circle K being student-led. Both organizations have been given the latitude to propose and consider changes to organizational structure in partnership with the parent organization.
- The Key Club and Circle K Bylaws do not provide for amendments by the House of Delegates of Kiwanis International. Amendments to the Key Club and Circle K Bylaws may only be initiated by the sponsored organization’s Board or by its clubs or districts.
- Amendments to the Key Club or Circle K bylaws, or any Key Club or Circle K district bylaws, must be approved by the respective Kiwanis International or district board before taking effect.
- This amendment would affect existing geographical boundaries. For example, there are four Key Club districts in the Kiwanis District of Eastern Canada and the Caribbean that would be forced to merge into one if this amendment was adopted.

Amend Article IX by adding a new Section 2, as follows:

Article IX. Districts

Section 2. The geographical boundaries of the Kiwanis District shall also be the geographical boundaries for any and all Service Leadership Clubs (i.e. Circle K and Key Clubs) within said boundaries. The governance structure for the Service Leadership Clubs (i.e. Circle K and Key Clubs) within the geographical boundaries of the Kiwanis district shall be determined by the Kiwanis district board of trustees.

NOTE: Existing Sections 2-17 will be renumbered as Sections 3-18.

PROPOSED AMENDMENT 17 BALLOTING FOR 2/3 VOTE

Submitted by: Kiwanis Club of Rosemead, California

Purpose: To allow alternative voting methods for amendments that have little or no opposition, to expedite the meeting of the House of Delegates.

Effective Date: Immediately

Vote Required to Pass: 2/3

Board Position: The Kiwanis International Board supports this amendment for the following reasons:

- Per Robert’s Rules of Order, it is the chair’s prerogative to determine whether a voice vote is clear or whether additional balloting is needed, via written ballot or other means.
- This would allow the House of Delegates, if it so desires, to dispense with the time needed to take a written ballot.

Amend Article XXIX, Section 6, as follows:

Article XXIX. Amendments to Bylaws and Recision of Interpretations

Section 6. Two-thirds (2/3) of the valid votes cast ~~by written or electronic ballot~~ by the House of Delegates shall be required to amend the following provisions of these Bylaws: (6/04)

Article I: All Sections

Article II: Section 1

Article III: Section 1

Article IV: Section 1

Article V: Sections 1, 3, 7, 9

Article VII: Section 1

Article VIII: Sections 2, 3a, 3b, 7, 8a

Article IX: Sections 1, 8, 11, 15, 16

Article X: Sections 1, 8, 11, 14, 15

Article XI: All Sections

Article XIII: Sections 1, 5, 6

Article XIV: All Sections

Article XV: Sections 1, 4

Article XVI: Sections 1, 4, 5-8

Article XX: Sections 1, 3, 8

Article XXI: Sections 1, 4

Article XXII: Sections 1-9

Article XXVI: Section 1

Article XXIX: All Sections

PROPOSED RESOLUTION

COLLABORATION AMONG KIWANIS, ROTARY, LIONS, AND OPTIMIST

WHEREAS Kiwanis is a global organization of volunteers dedicated to changing the world, one child and one community at a time; and

WHEREAS many of Kiwanis' fellow service organizations have similar missions focused on making the world a better place for children; and

WHEREAS the Presidents of Kiwanis International, Rotary International, Lions Clubs International, and Optimist International met to discuss similarities and differences; and

WHEREAS it was agreed that we are all working to make our world a better place in which to live; and

WHEREAS it was agreed that working together on an international issue would allow our organizations to have greater impact;

THEREFORE BE IT RESOLVED THAT Kiwanis International supports exploring collaboration with Rotary International, Lions Clubs International, and Optimist International on ways to serve the needs of children.







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